

University Board Meeting

Fri 11 July 2025, 09:30 - 12:30

Board Room (P514), 5th Floor, Poole House, Talbot Campus

The attention of Board Members is drawn to the CUC “Higher Education Code of Governance” and the University’s own Conflict of Interests Policy and Procedures concerning the declaration of personal interests in any matter under consideration by the Board or its Committees.

Agenda

1. Welcome, Apologies and Declarations of Interests (Chair)

To note

2. Minutes of the Previous Meeting (Chair)

2.1. Minutes of the University Board Meeting, 23 May 2025

To approve

-  2.0 UB 23 May 2025 Minutes v2 (clean) Redacted for Staff Members.pdf (9 pages)
-  2.0 UB 23 May 2025 Minutes v2 (clean) Redacted for VC.pdf (9 pages)
-  2.0 UB 23 May 2025 Minutes v2 (clean) Unredacted.pdf (10 pages)

2.1.1. Feedback from Student engagement session

To consider and approve the recommendations

-  2.1.1 Feedback from Student Session.pdf (4 pages)

2.2. Matters Arising and Actions Register

To note

-  2.2 Board Actions Register 2024-25.pdf (1 pages)

3. Context Setting, Updates and Chair's Reports

3.1. VC's BU Update Report (VC)

To note

-  3.1 VC Report 11.07.25 Final.pdf (6 pages)

3.2. SUBU President's Report (SUBU President)

To note

-  3.2 SUBU President's Report BU Board cover sheet Nov 2024.pdf (1 pages)
-  3.2a SUBU President's Report BU Board July 2025.pdf (10 pages)

3.3. Chair's Reports

3.3.1. Governance Considerations (Chair / Acting Clerk to the Board)

To consider and approve

-  3.3.1 Legal advice on governance in relation to the Financial Recovery Plan (Final) (Redacted).pdf (17 pages)
-  3.3.1 Legal advice on governance in relation to the Financial Recovery Plan (Final) (Unredacted).pdf (19 pages)
-  3.3.1 Appendix 1 - UCU letter 25 June 2025.pdf (16 pages)

- 📄 3.3.1 Report on Senate Phase 1 and 2 consultation discussion.pdf (3 pages)
- 📄 3.3.1 Senate Appendix 1 - Full unedited copy of Senate Padlet feedback comments on Phase 1 and 2 consultation proposals.pdf (4 pages)
- 📄 3.3.1 Senate Appendix 2 - Summary of Senate Padlet feedback comments on Phase 1 and 2 consultation proposals.pdf (3 pages)
- 📄 3.3.1 Senate Appendix 3 - Matter raised by FST reps and Chair's response.pdf (3 pages)
- 📄 3.3.1 Senate Appendix 4 - Unconfirmed Senate minute extract for item 7.1.pdf (5 pages)
- 📄 3.3.1 Senate Appendix 5 - E-Senate summary 13-17 June 2025 with final comments.pdf (2 pages)

3.3.2. Chair's Action, Written Resolutions, Use of the University Seal, Contracts signed and Previous Approvals (Chair)

To note

- 📄 3.3.2 Chairs action Written Resolutions Contracts signed and the Seal.pdf (2 pages)

3.3.3. Board and Committee Appointments (Chair/Clerk)

To approve

- 📄 3.3.3 Board and Committee appointments.pdf (3 pages)

4. Financial Matters

4.1. Financial Recovery Plan Update (VC)

To note

- 📄 4.1 AH Financial Recovery Plan Update.pdf (5 pages)

4.2. Budget for 2025/26 and indicative envelope for 2026/27 (FD)

To approve the Budget for 2025/26, note the 2026/27 indicative envelope and approve the BUCB subsidy.

- 📄 4.2 Board Annual Budget 2025-26 (FINAL).pdf (16 pages)

4.3. Reserves Policy (FD)

To approve

- 📄 4.3 Board Cover Sheet - reserves policy July 25.pdf (2 pages)
- 📄 4.3a Reserves Policy 2025 - Board proposal June 2025.pdf (3 pages)

4.4. Cash cover review – Revolving Credit Facility and Overdraft (FD)

To approve

- 📄 4.4 Cash cover review cover note - Board July 2025.pdf (3 pages)

4.5. Proposed Amendments to Covenants (Lloyds Banking Group) (FD)

To approve

- 📄 4.5 Board paper - Lloyds covenant update July2025 - final.pdf (4 pages)
- 📄 4.5a BU - Board Minutes - LBG Amendments DRAFT(754866638.9).pdf (5 pages)
- 📄 4.5b BU - Officer's Certificate - LBG 2017 Facility DRAFT(756108239.3).pdf (6 pages)
- 📄 4.5c BU - Officer's Certificate - SW 2008 Facility DRAFT(754867806.5).pdf (6 pages)
- 📄 4.5d BU - Officer's Certificate - SW 2017 Facility DRAFT(756107901.2).pdf (6 pages)
- 📄 4.5e Bournemouth University - Amendment Letter - LBG 2017 Facility Agreement(756107142.3).pdf (8 pages)
- 📄 4.5f Bournemouth University - Amendment Letter - SW 2008 Facility(756106981.3).pdf (15 pages)
- 📄 4.5g Bournemouth University - Amendment Letter - SW 2017 Facility(756107065.3).pdf (7 pages)

5. Strategic Matters

5.1. BU2035 (VC)

To approve

-  5.1 BU2035 draft strategy V6.pdf (13 pages)
-  5.1a a BU2035 Vision statement.pdf (3 pages)
-  5.1a BU2035 Consultation Feedback Summary FINAL.pdf (11 pages)
-  5.1b BU2035 Senate Workshop Padlet Comments.pdf (6 pages)
-  5.1c Copy of BU35 KPI summary v4.pdf (1 pages)

5.2. KPIs 2025 Progress Report (VC)

To note

-  5.2 KPI Board Report.pdf (10 pages)

6. Governance and Operational Matters

6.1. Appointment of External Auditors (Chair of ARG)

To approve

-  6.1 External Auditor -Procurement Recommendation - Board Cover Sheet - June 2025.pdf (2 pages)

7. Business Cases

7.1. Partnership Development Proposal (PDP) Tianjin University of Technology (TUT) (PVC E&Q)

To approve

-  7.1 TUT Joint Institute Business Case_University Board_02-07-2025.pdf (50 pages)
-  7.1a Board Cover Sheet - TUT - KPMG IDD report July 25.pdf (2 pages)
-  7.1b KPMG - IDD report - Tianjin University of Technology - Board paper.pdf (21 pages)

8. Committee Reports

To note unless otherwise stated

8.1. Finance & Resources Committee (2 May 2025) (Chair of FRC)

To note

-  8.1 FRC Minutes 2 May 2025 Confirmed2.pdf (7 pages)

8.1.1. Management Accounts and Cashflow (FD)

To note

-  8.1.1 Management Accounts from 13 June 25 FRC.pdf (17 pages)

8.2. Audit, Risk and Governance Committee

8.2.1. Risk Register (FD)

To consider and note

-  8.2.1 ARG Risk Register v3 updated for Board.pdf (23 pages)

8.2.2. ARG Terms of Reference (Chair of ARG)

To approve

-  8.2.2 ARG ToR Cover Sheet.pdf (2 pages)
-  8.2.2a ARG Terms of Reference Draft.pdf (5 pages)

8.3. Nominations Committee Terms of Reference (Chair)

To approve

-  8.3 NomCom Terms of Reference cover.pdf (2 pages)
-  8.3a NomCom Terms of Reference draft June 2025 (1).pdf (4 pages)

8.4. Senate (19 February 2025) (VC)

To note

9. Any Other Business (Chair)

10. Date of Next Meeting

Extraordinary meeting via MS Teams towards the end of July (date tbc).

Friday 19 September 2025, 9.30am

Friday 28 November 2025, 9.30am